

CMM ZERO EMISSION

ESTABLISHED IN 2015
TO FOCUS ON ZERO
EMISSION ENERGY
PRODUCTION &
TRANSPORTATION

AMBITION

TO BECOME THE
FIRST ZERO
EMISSION ENERGY
PRODUCTION AND
TRANSPORTATION
COMPANY IN THE
WORLD

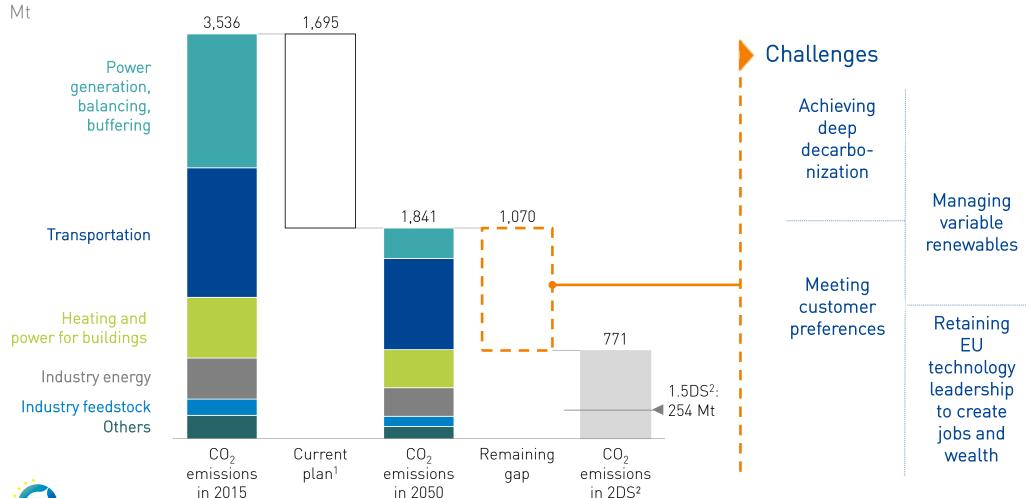
WHY

BECAUSE WE
ALL LOVE OUR
PLANET AND
HAVE A JOINT
RESPONSIBILITY
TO PRESERVE IT

HYDROGEN

Current momentum in clean energy is unprecedented. Increased coordination and alignment is required to unlock the potential of a clean hydrogen economy. Hydrogen has potential to become a critical element of the energy transition, in particular helping with the transition of heavy weight transportation.

WHY HYDROGEN: TO REALIZE THE AMBITIOUS TRANSITION OF THE EU'S ENERGY SYSTEM, A NUMBER OF CHALLENGES NEED TO BE RESOLVED



1 Emission reductions from current national commitments, energy efficiency etc. as included in the IEA "reference technology scenario" 2 DS = degree scenario

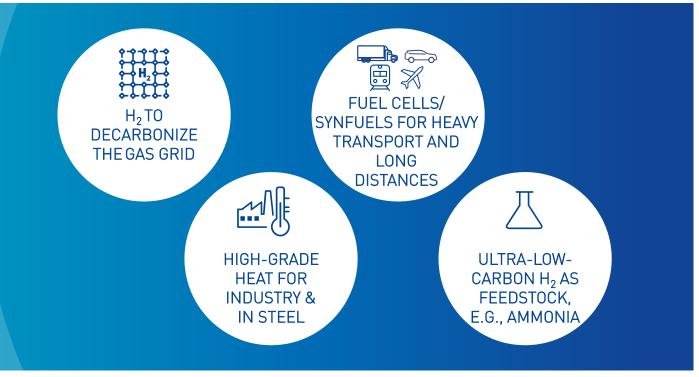
SOURCE: IEA Energy Technology Perspectives 2017; Hydrogen Roadmap Europe team

ACHIEVING DEEP DECARBONIZATION OF >80% OF CO₂ EMISSIONS REQUIRES HYDROGEN

Challenge

Achieving deep decarboni-zation

Hydrogen is the best or only choice for at-scale decarbonization of key segments, for example:





HOW

HYDROGEN

THE ONLY VIABLE
SOLUTION FOR
LONG DISTANCE
TRANSPORTATION

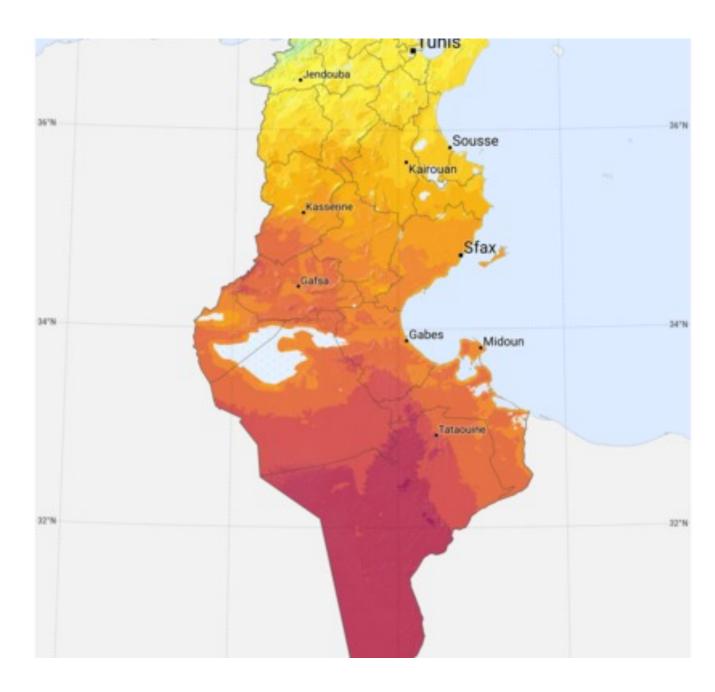
HYDROGEN PRODUCTION IN TUNISIA

- Close to Europe
- Favorable weather conditions
- Supporting business environment



HYDROGEN PRODUCTION IN TUNISIA

 300 hectares of land in the South of Tunisia close to a port



GEOGRAPHICAL LOCATION

 Tunisia ideally positioned to supply Hydrogen to Europe by Sea





RENEWABLE POWER GENERATION



ONSITE CONVERSION OF ELECTRICITY TO HYDROGEN VIA ELECTROLYSIS

PHASE I

Use the produced hydrogen to power trucks that transport lorries between Europe and Tunisia.

- Target: Replace 200 trucks that travel 60.000.000 km per year between Tunisia and Europe
- Result: Total annual fuel saving of 15 million liters of diesel oil



PHASE II

Use Hydrogen powered RORO vessels to transport trucks between Europe and North Africa

- Target: Replace 4 existing
 RORO vessels that transport
 trucks and lorries between
 Tunisia and Europe with 4 zero
 emission RORO vessels
- Result: Total annual fuel saving of 40 million liters of heavy fuel oil



PHASE III

Export Hydrogen by specialized Hydrogen carrier to Europe

- Target: 10.000 tons of hydrogen per month
- Result: Meet Europe's decarbonization target

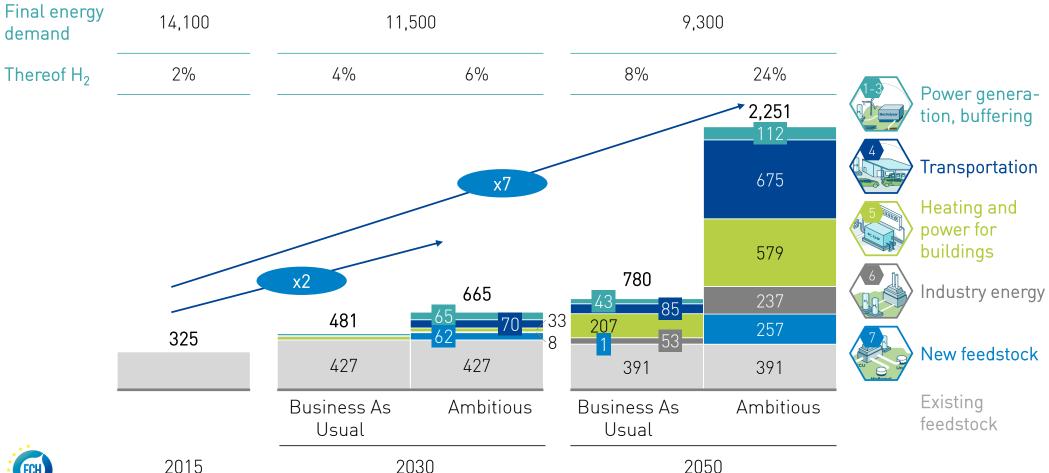


MARKET

DEMAND & SUPPLY

HYDROGEN COULD PROVIDE UP TO 24% OF TOTAL ENERGY DEMAND, OR UP TO ~2,250 TWH OF ENERGY IN THE EU BY 2050

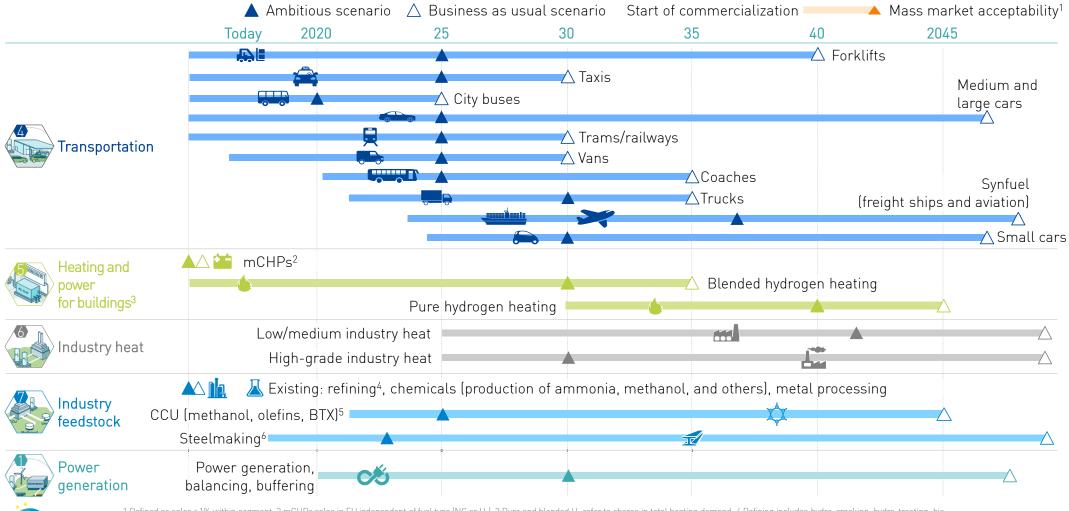
TWh





SOURCE: Hydrogen Roadmap Europe team

HYDROGEN TECHNOLOGY EXISTS AND IS READY TO BE DEPLOYED

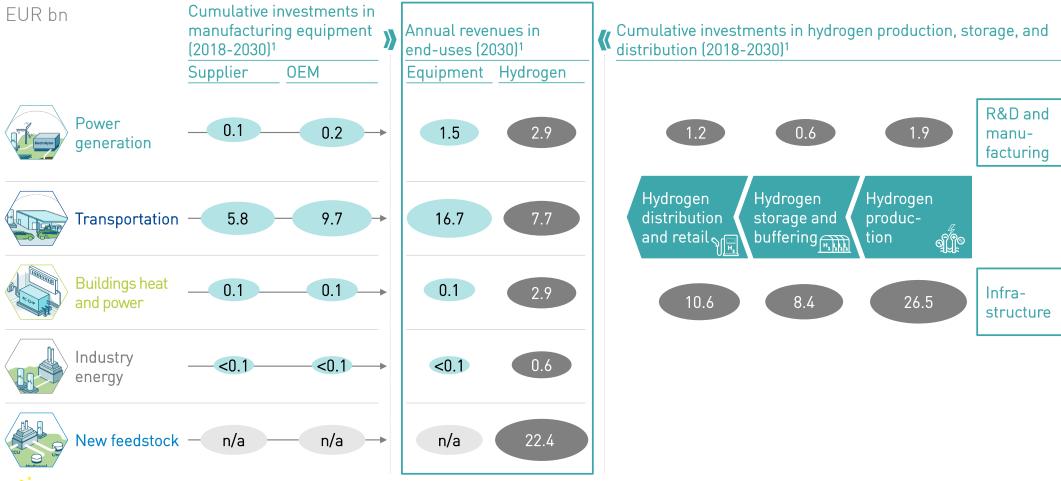




SOURCE: Hydrogen Roadmap Europe team

¹ Defined as sales >1% within segment; 2 mCHPs sales in EU independent of fuel type (NG or H₂); 3 Pure and blended H₂ refer to shares in total heating demand; 4 Refining includes hydro-cracking, hydro-treating, biorefinery; 5 Market share refers to the amount of production that uses hydrogen and captured carbon to replace feedstock; 6 CDA process and DRI with green H₂, iron reduction in blast furnaces, and other low-carbon steel making processes using H₂

THE HYDROGEN ECONOMY REQUIRES EUR 65 BN CUMULATIVE INVESTMENTS AND OPENS A MARKET OF UP TO EUR 55 BN ANNUAL SALES IN EUROPE BY 2030





1 Including investments/revenues in aftermarket services and new business models (assumption: 8% of investment/revenue)
SOURCE: Hydrogen Roadmap Europe team

IN TOTAL, A MARKET OF EUR ~150 BN AND ~1 M JOBS COULD BE UNLOCKED BY 2030

2030 hydrogen vision

Estimation of industry size

EU and global market potential taken from hydrogen vision

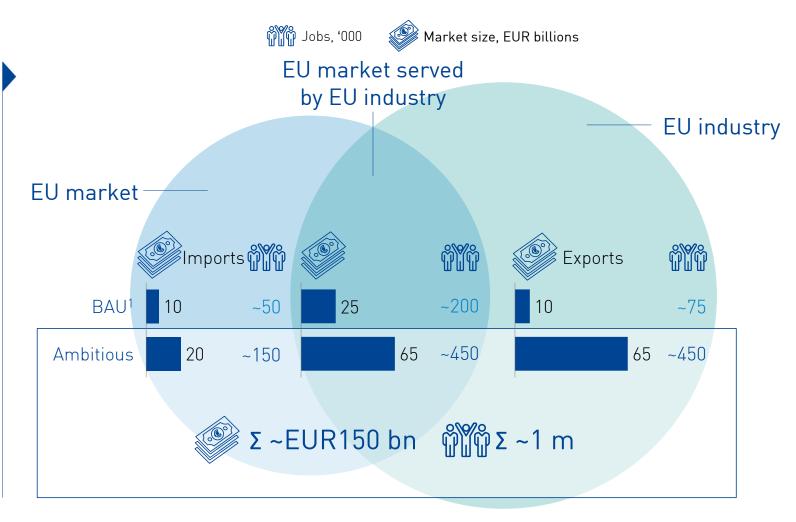
"Fair share" of EU industry on domestic and worldwide market derived from industry statistics and industry interviews

Revenue and jobs multipliers estimated from EU input-output models

Ambitious scenario

Fair domestic market share for EU players (between 60% and 90% depending on the step in the value chain)

Fair market share for EU players in RoW (between 10% and 25% depending on the step in the value chain)





TEAM

EXPERIENCE IS KEY

EXPERIENCE



CEO Christophe Vancauwenbergh

- CEO Compagnie Maritmie Monégasque Offshore An offshore vessel owner and operator
- Experience in building and operating Environmental Protection & Emergency Vessels



COO Alessandro Ciocchi

- Group Offshore Director at V.Group Global leader in ship management and marine services
- Experience in the Energy Maritime Industry

SUPPORTING PARTNERS

BEST IN CLASS

SUPPORTING PARTNERS

Damen Shipyards

 Damen is an international shipyard group that operates in every market where an opportunity to improve, innovate or invest exists. They invest a great proportion in innovation, research and development across the shipbuilding spectrum.

John Cockerill

 Driven since 1817 by the entrepreneurial spirit and passion for innovation of its founder, the John Cockerill Group develops large-scale technological solutions to meet the needs of its time: preserving natural resources, contributing to greener mobility, producing sustainably, fighting against insecurity and facilitating access to renewable energy.

V.Group Limited

 Operating around the clock and around the world,
 V.Group gives every client the quality and efficiency they need in every sector. Covering crew management and recruitment, quality ship management and technical services, together with supporting management and commercial services, they have an unrivalled industry knowledge with performance assured.

